

# **EXECUTIVE BUREAU**

## **2011**



**11 December 2011**

Palazzzo dei Congressi  
Florence  
Italy

**United  
Cities and  
Local  
Governments**



**United Cities and Local Governments**  
**Cités et Gouvernements Locaux Unis**  
**Ciudades y Gobiernos Locales Unidos**

**UCLG Executive Bureau**  
11 December 2011  
Florence, Italy

## **Item 1**

✓ For adoption

### **DRAFT AGENDA**

#### **FOR ADOPTION**

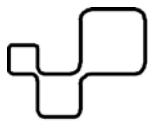
- Item 1.      Agenda**
- Item 2.      Report of the Executive Bureau, June 2011, Rabat**

#### **FOR INFORMATION**

- Item 3.      UCLG Agenda at Regional and Metropolitan level**  
Section priorities for 2012
- Item 4.      City to City Mentoring**  
5 years of the City Future Programme

#### **FOR DECISION**

- Item 5.      World Water Forum, Marseilles 2012**
- Item 6.      Report of the Financial Management Committee**
  - 1. Approval of the accounts and discharge for 2010
  - 2. Approval of the draft budget for 2012
- Item 7.      Report of the Committee on Statutory Affairs**
- Item 8.      Membership Requests**
- Item 9.      Other Issues**



## Item 2

✓ For adoption

### EXECUTIVE BUREAU REPORT 23 JUNE 2011 IN RABAT

#### Summary and recommendations

The Executive Bureau of United Cities and Local Governments (UCLG) met on 23 June in Rabat, at the invitation of Mr. Fathallah Oualalou, Mayor of Rabat (Morocco). The present document includes the summary of the main decisions adopted in Rabat and a detailed report on the Executive Bureau meeting.

#### The Executive Bureau is invited to:

1. **Revise** the report and propose amendments, if necessary;
2. **Approve** the report of the decisions taken by the Executive Bureau.

1. The 12<sup>th</sup> UCLG Executive Bureau took place in the City of Rabat (Morocco). It gathered more than **230 representatives of local and regional governments from 40 countries**, as well as representatives of associations of local authorities, national governments and international and financial institutions.
2. The meeting was opened by the Minister of Interior of Morocco, Mr. Taieb Cherkaoui, and was chaired by Kadir Topbas, Mayor of Istanbul (Turkey) and President of UCLG, Antonio Costa, Mayor of Lisbon (Portugal) and Co-President of UCLG and Fathallah Oualalou, Mayor of Rabat (Morocco).
3. The Rabat meeting is the first gathering after **the renewal of the UCLG Governing Bodies in Mexico**. Its agenda was marked by the appointment of **Josep Roig** as Secretary General of UCLG and the discussions on the redefinition of UCLG priorities and strategic plan for the coming 6 years.
4. A whole day was dedicated to the **Strategic Exercise** of UCLG allowing the members to share their views on the future of the World Organization.
5. A **debate on Innovation** took place on Thursday 23 June and included interventions from Wan Qingliang, Mayor of Guangzhou (China), Co-President of UCLG, Annemarie Jorritsma, Mayor of Almere and President of VNG (Netherlands), as well as a special guest from the World Bank, Mr. Junaid Ahmad Kamal, Sector Manager, World Bank Africa Urban & Water Unit, and Cities Alliance.

# MAIN DECISIONS OF THE EXECUTIVE BUREAU

The main decisions can be summed up as follows:

## Strategic and policy decisions

1. The **call for solidarity from UCLG leaders** and the condemnation of the situation of civil populations, victims of destruction and oppression from their governments, particularly in some countries of the Mediterranean and the Middle East.
2. The commitment to promote and support decentralization processes around the world and explore possibilities to support local governments in Ivory Coast and Nigeria.
3. The acknowledgement of the key advocacy role of UCLG before the United Nations and other international institutions and the need to develop a step by step plan that will lead UCLG to achieve Observer status before the United Nations General Assembly.
4. The decision to devote the Third Global Report on Decentralization and Local Democracy to the theme of Governance of Basic Local Public Services.
5. The need to ensure that UCLG attends the needs of all of its members from the North and the South and that special attention is paid both to sustainability through the Rio+20 process and the development of the agenda on Aid Effectiveness in Busan.
6. The enhancement UCLG's knowledge management platforms building on existing tools, such as the Portal of the Global Observatory on Decentralization and the UCLG Municipal library,

## Statutory Issues

7. The appointment of **Josep Roig**, Secretary General of Metropolis, as new Secretary General of UCLG.
8. Signature of the contract for the Organization of the IV UCLG World Congress - World Summit of Local and Regional Leaders in 2013 in Rabat.
9. The creation of a **Standing Committee on Gender Equality**.
10. The development of **terms of reference for the Committee on Statutory Affairs**.
11. The creation of a **Committee on Urban Health** chaired by the City of Istanbul.
12. The creation of a Working Group on the involvement of Regional Authorities in UCLG.
13. The acknowledgement of the offer by the **City of Yeosu, South Korea**, as host of the spring UCLG Executive Bureau in 2012. The Secretariat is now mandated to explore possibilities.

## UCLG Distinctions

14. The decision to grant UCLG Distinctions to six key personalities in the recent history of UCLG: Daby Diagne, Founder of UCLG and Special Advisor to UCLGA; Elisabeth Gateau, First Secretary General of UCLG; Jeremy Smith, Former Secretary General of CEMR; Selahattin Yildirim, Former Secretary General of MEWA; Peter Woods, Former Secretary General of ASPAC; Joan Clos, Executive Director of UN Habitat and Founder President of UCLG.
15. Acknowledgement of the important success of the Mexico Congress and expressions of gratitude to the City of Mexico and its Mayor Marcelo Ebrard for the special efforts and full support.
16. Gratitude to the Moroccan Government and the City of Rabat, in particular Mayor Fathallah Oualalou, for the exceptional hospitality and arrangements.

# REPORT OF THE EXECUTIVE BUREAU MEETING 23 JUNE 2011 IN RABAT

## FIRST PART

Chaired by Mr. Antonio Costa, Mayor of Lisbon and Co-president of UCLG

### ADOPTION OF THE AGENDA AND APPROVAL OF THE REPORT OF THE EXECUTIVE BUREAU MEETING IN NOVEMBER 2010

1. **Antonio Costa** welcomes the members of the Executive Bureau and thanks Fathallah Oualalou, Mayor of Rabat, for his reception and hospitality.
2. He invites the Bureau to observe a minute of silence in memory of Bernard Stasi. He then invites the Executive Bureau to adopt the agenda.

### REDEFINING UCLG STRATEGIC PRIORITIES: PROGRESS REPORT

3. **Antonio Costa** highlights that the Secretariat has already started to implement some of the demands derived from the surveys and consultations held throughout the year. He also invites the members of the Bureau to answer the survey that is being distributed on the spot in view of the Strategic Exercise of Friday 24 June.
4. **Clarence Anthony** briefly presents some of the instruments and tools that UCLG is gradually putting at the members' disposal. He highlights the importance of knowing the opinion of members through enhancing polls and surveys. He further presents the Corporate Partnership Programme, aiming to enhance relations between local governments and the business sector.

#### Main points of the debate:

5. **Annemarie Jorritsma**, President of the Dutch VNG Association emphasises the importance of enhancing existing products. She suggests ensuring connecting the Committees to the UCLG knowledge platform and to the political inputs. This view is also seconded by **Patrick Braouezec**, President of La Plaine-Commune in France.
6. **Jean-Pierre Elong MBassi**, Secretary General of UCLGA highlights the need to integrate the objectives of the World Secretariat and that of the Sections ensuring avoiding.

**Decision:** The Executive Bureau takes note of the progress in the strategic priorities and approves the development of a Platform for Local Innovation that will allow the World Organization to become a reference for intelligence about local governments, while building on the existing tools such as the Portal of the World Observatory on Decentralization and the UCLG Municipal Library.

## SECOND PART

Chaired by Fathallah Oualalou, Mayor of Rabat

### PUBLIC SERVICES: III GLOBAL REPORT ON DECENTRALIZATION AND LOCAL DEMOCRACY

7. **Fathallah Oualalou** reminds the members of the Bureau that GOLD, a triennial report on the state of decentralization and local democracy in the world, is one of the flagship publications of UCLG. The first report gave an overview of the state of decentralization in the world and the second one, an overview of local finances.

8. **Berry Urbanovic**, the President of Federation of Canadian Municipalities (FCM) on behalf of the Committee on Decentralization and Local Self-Government, presents to the members the proposal to focus GOLD III on the governance of basic local public services. This is the result both of consultations launched during the Mexico Congress and of the work engaged by the World Secretariat, the Regional Sections and the Committees. He adds that the report will aim at giving a comparative vision of all the world regions.

**Main point raised during the debate:**

9. **Jean-Pierre Elong MBassi**, raises the impact of the crisis and, in particular, the fact that national governments have often cut their grants to local governments whereas they delegate competencies that the local governments cannot take on financially. He stressed the need to ensure that the report reflects these issues.
10. **Patrick Braouezec** adds that the development of social services such as health, education and culture are under jeopardy in many countries.

**Decision:** The Executive Bureau approves the theme “Governance of public local services” and mandates the World Secretariat to start the work necessary to the realization of GOLD III.

**PROGRESS REPORT ON LOCAL GOVERNMENTS AND THE ELABORATION OF INTERNATIONAL POLICIES**

11. **Kadir Topbas** states that the international community increasingly recognizes the essential role that cities play to realize the global goals for development. The United Nations agencies are increasingly looking for partnerships with local governments on the field. He adds that it is important for UCLG and its representatives to guarantee the mutual benefit that can come out of these partnerships and the real sustainable impact these partnerships might have on the development of international policies.
12. **William Cobbett** presents the new Charter of Cities Alliance that stresses the promotion of the role of cities and the improvement of urban development cooperation. The restructuring of the organization includes in particular the creation of an Executive Committee that will be permanently chaired by UCLG. He highlights the intention to strengthen the partnership between Cities Alliance and UCLG, particularly concerning advocacy and knowledge exchanges.
13. **Ronan Dantec**, Deputy-Mayor of Nantes, sums up the progress made by the UCLG Climate Negotiation Group and mentions the important role played by the cities of Manaus, Dakar, Mexico and by the European and North-American Sections of UCLG. During the Cancun Summit, the first acknowledgement of “local and sub national governments” was obtained. Advocating the development of new financing mechanisms will be crucial in the future steps.
14. **Anne Hidalgo**, the 1<sup>st</sup> Deputy-Mayor of Paris, reminds that the place of women in political life remains an essential issue. Developing ownership of this issue can only reinforce UCLG position, in particular before the UN which has recently created a specialized organization for gender equality. Ms. Hidalgo presents to the Executive Bureau the proposal, designed during the gender equality meeting, to include women members of the former thematic Committee in the Executive Bureau and to transform this former Committee in a Standing Committee. She concludes by saying that women “are not a theme” but “a cross-cutting issue ».
15. **Marie-Eve Bonneau**, representative of City of Montreal, is in charge of summing up the activities of UCLG Culture Committee on behalf of the Vice-Presidency of the Committee. She calls for further promotion of the Then she refers to the Policy Statement on “Culture: the fourth pillar of sustainable development” that was presented and adopted in the World Congress in Mexico and that still needs to be promoted.
16. **Louis Le Pensec** the President of the French section of Council of European Municipalities and Regions (AFCCRE) refers to the activities of the Mediterranean Committee and highlights that the « Arab Spring » also concerns local governments since these are the space of citizen debates and of economic, democratic and social strengthening. He also recalls the organization of a Forum for the Mediterranean in the second half of 2012, which aims at developing connections between countries from the South and accompanying local authorities affected by the crisis.

17. **Hubert Julien-Lafferrière**, the Vice-President of Grand Lyon, presents the draft Policy Paper on Municipal International Cooperation that gathers practical experiences and expertise from elected officials. He also refers to the issue of governance and the role of the Committees within UCLG, putting forward that the Committees must play their full part in the governance of the Organization.. He expressed the willingness of political representatives active in his Committee to participate in the Busan Summit.
18. **Henri Bégorre**, the Mayor of Maxeville in France, emphasizes the importance of achieving political recognition for the role that local governments play in the field of water and sanitation. This recognition is also aimed for in the framework of the World Water Forum. He calls for further signatories of the Istanbul Water Consensus and for UCLG to be more involved in the preparation of the World Water Forum in Marseille in 2012.
19. **Jean-Pierre Elong Mbassi** reports on the City Future Programme held in Durban, in which the Committee on Strategic Urban Planning participates. 120 participants from 20 countries met on this occasion. A key outcome is the commitment taken by several Brazilian cities to join the mentoring programme, as well as the commitments made by the cities of Cape Town and Seville.
20. **Najat Zarrouk** informs the members of UCLG that UNDESA, that she represents, will create a task force in order to reinforce local leadership. UCLG could be represented. Moreover, Ms. Zarrouk reminds that the UN established an Excellency Award for Public Services and invites UCLG to encourage the representation of local authorities for this Award, only available at the national level until now.

**Decisions:** The Executive Bureau agrees on the need to guarantee that UCLG answers to the needs of all its members regardless of the type and geographic origin, and that particular attention needs to be paid to sustainability both in the Rio+20 process and in the development of the aid effectiveness agenda in Busan.

### THIRD PART

**Chaired by Kadir Topbas, Mayor of Istanbul and President of UCLG**

#### SECTIONS REPORTS

21. **Kadir Topbas** highlights the importance of the work developed by the Sections..
22. **Jean-Pierre Elong MBassi**, on behalf of UCLGA, Informs that the leadership of his Section has adopted a long-term strategic action plan which will be developed in 3 years with 15 key areas. Dakar will host the next Africities Summit dedicated to "Building Africa on a territory basis: which role for local authorities?" He recalls the requests for support put forward by Côte d'Ivoire and Nigeria.
23. **Rudolph Hauter**, Secretary General of UCLG-ASPAC, informs that the ASPAC meeting gathered 300 participants in October. He also mentions that the Report of Asian Cities has been launched in cooperation with UN Habitat and UNESCO. Finally, he reaffirms the dynamic tendency of membership in the region.
24. **Wolfgang Schuster**, President of CEMR, invites members to to the celebration of CEMR's 60th anniversary in December and of the Twinning and Citizenship Conference to be held in Poland. He stresses the central role of Platforma as a supporting tool for decentralization and the need to build a new citizenship model.
25. **Rassikh Sagitov**, Secretary General of UCLG Euro-Asia emphasizes the commitment of the Section to contributing to the development of GOLD III.
26. **Mehmet Duman**, Secretary General of MEWA, informs of the secondment of a staffer to the World Secretariat team. He highlighted the success of the 2<sup>nd</sup> Forum of Asian Mayors in Istanbul and informed of the work developed on decentralization and public administration in Lebanon.
27. **Hani Abdelmasih**, Mayor of Beit Sahour and Secretary General of the Association of Palestinian Local Authorities (APLA), calls for solidarity and requests the Bureau's support for

Syria and Bahrain.

28. **Berry Vrbanovic** the President of Federation of Canadian Municipalities (FCM) informs the members that Treasurer Ted Ellis was appointed President of the National League of Cities. He also refers to the newly established links with South Africa and to the creation of an international programme for reconstruction in Haiti. Moreover, the Section is currently contributing to the policy document on municipal international cooperation.
29. **Guillermo Tapia**, Secretary General of FLACMA, informs the members that their portal on decentralization is now operational and that the Women Network of Latin American and the Caribbean is currently being reactivated. The Latin-American section strongly supports the proposal to create a Standing Committee on Gender Equality. He then informs the members that the Mexico Pact on Climate Change has inspired the development of Quito Pact and the definition of 10 concrete actions as well as the creation of an implementation mechanism.
30. **Josep Roig**, Secretary General of Metropolis, reminds the members of the celebration of Metropolis 4th Congress, "Cities in transition", in November 2011 in Porto Alegre, Brazil where the new action plan will be adopted. He further expresses support of the Metropolitan Section to the creation of the Standing Committee,

**Decisions: The Executive Bureau:**

- **Takes note of the Sections reports and decides to launch a solidarity call and to denounce the situation of civil populations, victims of destruction and oppression from their governments in some countries of the Middle East and the Mediterranean.**
- **Decides to explore the possibilities to support local governments in Côte d'Ivoire and Nigeria.**

**REPORT OF THE FINANCIAL MANAGEMENT COMMITTEE**

31. **Ted Ellis**, UCLG Treasurer, presents the 2010 accounts. He informs the members of the Bureau that the auditors' accounts report will be finalized by the end of the year and presented during the meetings of the Bureau and the Council in Florence. He also stresses that the Financial Management Committee expressed the need to study possibilities of renewing the membership system.. He confirms the signature of the agreement with the city of Rabat for the organization of UCLG World Congress in 2013 in Rabat.

**Decision: The Executive Bureau takes note of the Treasurer's report and of the recommendations of the Financial Management Committee.**

**MEMBERSHIP REQUESTS**

**The following request were presented and adopted**

**Direct membership: local governments:**

**AFRICA**

Municipality of Nyoumakomo- Djoulamlima, Comoros Union

**LATIN AMERICA**

Municipality of La Santísima Trinidad, Bolivia

Municipality of Santo Domingo Norte, Dominican Republic

Dominican Association of Municipalities of the Este Region

**MIDDLE EAST AND WEST ASIA**

Municipality of Araya (Mont-Liban), Lebanon

Municipality of Jeita, Lebanon

Iraqi Local Governments Association (ILGA)

**Membership via UCLG Sections: local governments' memberships:**

**ASIA-PACIFIC**

Municipality of Surakarta, Indonesia

Wakatobi Regency, Indonesia

## **MIDDLE EAST AND WEST ASIA**

Municipality of Jabalia Al Nzlah, Palestine - Gaza Strip

Municipality of Fatih, Turkey

World Union of Turkish Municipalities, Turkey

Concerning a request by **the** International Centre for Education and Academic Research, C.I.F.R.A. Association, Italy, additional information is requested before considering the case.

**Decision: The Executive Bureau approves the membership requests and takes note of the expressions of interest received by the World Secretariat.**

## **REPORT OF THE COMMITTEE ON STATUTORY AFFAIRS**

32. **Wolfgang Schüster** reports on behalf of the Committee on :

### **The Strengthening the Committee on Statutory Affairs**

- Taking into account the proposal presented by European members, the Committee acknowledged the need to ensure political representation and participation in all areas of decision making of the organization.
- The Secretariat was requested to work on more extensive terms of reference for this committee that would better reflect its current tasks.
- The composition of the Committee on Statutory Affairs with the inclusion of Metropolis, in order to ensure that the level of support of this Section (now the third biggest payer) is reflected in the Committee.

### **Ensuring participation of all types of members**

- Members of the Committee stressed the importance to guarantee a balance in the participation of all types of members, cities (big and small) but also other types of local and regional authorities and their associations.
- In view of the requests from member Regional Authorities it was agreed to liaise with the international body United Regions (ORU-FOGAR) and explore possibilities through a working group.

### **UCLG-United Nations**

- The Secretariat was requested to develop a note on next steps to achieve Observer Status

### **Female representation**

- The participation of women political representatives is vital for society and also for UCLG. Therefore the Committee proposes to revitalize the work of the Committee on Gender and transform it into a Standing Committee.
- The Committee further recommends to include Health among the priorities of the World Organization with the creation of a Committee lead by the City of Istanbul.

33. **Jean-Paul Bachy** the President of Conseil Régional Champagne Ardennes considers it is an important matter to represent the voice of both local and regional authorities in UCLG that is nowadays mainly representing cities. The regional councils have an increasingly important role to play. Mr. Bachy argues that if UCLG wants to be a « common house », it has to adapt its political practices, which necessarily entails a negotiation with FOGAR to avoid this movement to become a rival.

## **Decisions: The Executive Bureau:**

- **Approves the development of terms of reference for the Committee on Statutory Affairs**
- **Approves the creation of a Working Group on the involvement of Regional Authorities in UCLG**

- Approves the decision to create a Standing Committee on Gender Equality and a Committee on Urban Health.
- Approves the need to develop a progressive strategy that will lead UCLG to the Observer's Status in the General Assembly of the United Nations.

#### **APPOINTMENT OF UCLG SECRETARY GENERAL**

34. **Kadir Topbas** recalls the open and global selection process.
35. The selection process was launched in January and the deadline to submit applications was established to 1 March. 46 applications were received to this date and 5 candidates were shortlisted. During the meeting of the Committee on Statutory Affairs on 23 May in Istanbul and following a series of interviews, the Committee decided to recommend Josep Roig's application.
36. The Executive Bureau approves the appointment by consensus.
37. **Josep Roig** thanks the Executive Bureau for the trust place in him. He expresses his excitement before this new challenge and congratulates the work done by his predecessor, Elisabeth Gateau and by the Interim Manager. He highlights the diversity of the organization and the need to develop its role as network of networks, building on the existing experiences and work developed by members and partners. The new phase of UCLG will be marked by the need to innovate services and stimulate creativity to answer to the challenges demands of the different types of members it represents.

**Decision:** The Executive Bureau approves the decision to appoint Josep Roig as Secretary General of UCLG.

#### **OTHER ISSUES**

38. **Lee, Eun-young**, representative of Jeollanam Province, South Korea, informs the Executive Bureau that in 2012, an international exhibition similar to that of Shanghai will take place in South Korea and proposes to hold UCLG Executive Bureau at the same time.

**Decision:** The Secretariat is mandated to study the possibilities to hold the Executive Bureau in the spring of 2012.



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**UCLG Executive Bureau**  
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## **Item 3**

✓ For information

### **UCLG AGENDA AT REGIONAL AND METROPOLITAN LEVEL SECTIONS PRIORITIES FOR 2012**

#### **Summary and recommendations**

The UCLG Sections have been invited to present an oral overview of the priorities carried out in the Metropolitan and Regional Sections which will be presented by the respective President of the Section or UCLG Vice-President.

#### **The Executive Bureau is invited to:**

- 1. Note** the priorities and issues raised by the different Sections.

#### **List of UCLG Regional and Metropolitan Sections:**

**Africa:** United Cities and Local Governments of Africa (UCLGA)

**Asia-Pacific:** UCLG-ASPAC

**Europe:** Council of European Municipalities and Regions (CEMR)

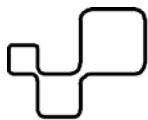
**Euro-Asia:** UCLG Euro-Asia

**Middle East and West Asia:** UCLG-Middle-East and West Asia (MEWA)

**North America:** UCLG-NORAM

**Latin America:** Federation of Latin American Cities Municipalities and Associations (FLACMA)

**Metropolitan Section:** Metropolis



## Item 4

✓ For information

### CITY TO CITY MENTORING 5 YEARS OF THE CITY FUTURE PROGRAMME

#### Summary and Recommendations

Mentoring has been promoted by UCLG as an effective way to support local governments in planning and development.

During the past 5 years, UCLG has supported and facilitated members in Africa and Latin America to share lessons and support result oriented cooperation through the establishment of peer work and mentoring.

Especially cities of emerging economies, such as South Africa and Brasil have committed time and resources to make their own lessons applicable by assisting cities in specific tasks and policies in the field of planning.

#### The Executive Bureau is invited to:

1. **Note** the progress and evolution of mentoring and peer reviews;

#### Background: 5 years of the City Future Programme

1. The **UCLG-Cities Alliance Programme City Future** allowed UCLG to draw important lessons that have played an important role in defining our position towards the policy of the Alliance., in particular in relation to increasing ownership of the beneficiaries of programmes and to draw attention to small and medium sized cities and local government associations. The programme is currently supported by the ministry of Foreign Affairs Norway (MFA) and has involved Norwegian association of local governments and cities in the current activity.
2. City Future started in 2006 with the objective of facilitating UCLG members' access to grants for the definition of City Development Strategies. This led to Cities Alliance supporting 6 UCLG members' cities and association of local governments to develop City Development Strategies (CDS) in the different phases, and managing Cities Alliance grants. The network of members working around this topic lead to the establishment of a Committee on Urban Strategic Planning in the Jeju World Congress, presided by the mayor of Rosario, Argentina and the City Manager of Durban, South Africa .
3. The programme focused so far on:
  - Producing a policy vision that would provide the perspective of cities on strategic planning. A total of 60 cities and 10 associations and 5 networks engaged in debates and provided their experience and lessons, gathered in a global policy paper on strategic planning that was launched in the last UCLG congress in Mexico.

- Providing advice to international actors, and in particular Cities Alliance members on the basic requirements of an enabling environment to develop City Development Strategies , including legal frameworks, municipal competencies (authorities) on land and infrastructure service provision.
  - Lobbying for recognition and access to knowledge and innovation in Southern cities, especially in emerging economies such as South Africa and Brasil.
  - Gathering evidence on the effectiveness of decentralized cooperation and mentoring (city to city assistance) processes, regarding ownership, outcomes and capacity building and leadership of CDS. Mentorships were set up:
 

|    |                       |    |                |
|----|-----------------------|----|----------------|
| 1. | Lilongwe              | <> | Johannesburg   |
| 2. | Ciudad Sur            | <> | Rosario        |
| 3. | Blantyre              | <> | Ekhuruleni     |
| 4. | Mzuzu                 | <> | Durban         |
| 5. | Mombasa               | <> | Bergen         |
| 6. | ALAN                  | <> | SALGA (Durban) |
| 7. | Durban                | <> | Sao Paulo      |
| 8. | Maputo                | <> | Belo Horizonte |
| 9. | Xai Xai and Inhambane | <> | Porto Alegre   |
  - The mentoring partnerships helped Cities to receive support among their own priorities and processes (demand driven), , and make (mentor) cities scaling up their own experience and become part of the partners´ process, by this having a permanent reference on success, procedures and bottlenecks. Being the agenda responsibility of the peers, learning from crucial moments were valued (the parliamentary debates) and frequently cooperation is enlarged engaging more partners
4. The World Secretariat has played a role as enabler that could be summarised as follows:
- Learning events that show the strengths of cities in managing and innovating knowledge, especially in cities of the South. Such events were held since 2006 in the city of Rosario, Johannesburg, Lilongwe, Durban, South Africa (June) and in the cities of Sao Paulo and Porto Alegre, Brazil (November), and enable first demands and offers to be seen.
  - Enabling partnerships to happen and support the demand to be feasible and well addressed though terms of reference that result from peer reviews, Monitor partnerships and identify possible exit points.
  - Support documentation and dissemination of outcomes and Provide opportunities to compare and share lessons in the network and national international events.
  - Support the partnerships to access funding and more partners for developing and implementing the strategies or policy the partnership is focusing.
  - Support the sections of UCLG to encourage and accreditate peers and their contributions to the development agenda
5. Over the time the program incorporated broader concepts of learning:
- Peer reviews are a useful modality to recognize the situation and demand of cities and do not necessarily but possibly lead to mentoring;

- Specific trainings can be offered in response to this demand, such as those developed by the Municipal learning institute MILE in Durban;
  - Leadership talks between mayors and CEO complement mentoring activities and allow commitment and value to be recognized on highest level.
6. After the first empirical experiences such as the well known example of Johannesburg assisting Lilongwe in their strategy, the programme soon boosted before the demand of Southern cities and associations of local governments. Some associations such as Mozambique Namibia, South Africa, Metropolis and Mercociudades want to test the modality nationwide as they consider it making learning and cooperation more demand driven and effective. The UCLG sections UCLGA and Metropolis cooperate with the World secretariat on their peer learning activities through the Berlin initiative on peer learning and the UCLGA agenda on peer reviews

### **Next Steps**

7. The Norwegian Ministry of Foreign Affairs has expressed interest in supporting a new face of the City Future Programm, envisaging:
- Interregional mentoring;
  - National Policy dialogues and upscaling of successful partnerships;
  - Promoting methods for peer working and planning tools for small and intermediary cities.

Project lessons will help to develop the UCLG learning agenda and provide new ways for Southern local authorities to support the UCLG agenda.



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## Item 5

✓ For decision

# WORLD WATER FORUM, MARSEILLES 2012

### Summary and recommendations

Organized every three years since 1997, the World Water Forum gathers the international community and the stakeholders involved in the field of water. Since 2006, UCLG has fully participated in mobilizing local and regional governments and in organizing special days for them.

On the occasion of the last World Forum in Istanbul in 2009, local and regional authorities adopted the Istanbul Water Consensus, which represents a commitment towards concrete actions to implement. The Consensus acknowledges the need to act quickly before the acceleration of the urbanization processes, the population growth, the climatic extremes and also to fight against poverty.

The next World Forum will be held in Marseille, France, from 12 to 17 March 2012. The Days dedicated to local governments will be on 14 and 15 March. The special theme proposed by the organizers is: **"Time for solutions"**.

### The Executive Bureau is invited to:

1. **Take note** of the issues and preparations of the next World Water Forum in March 2012 in Marseille;
2. **Decide** on UCLG's mobilization and participation in the 6<sup>th</sup> World Water Forum;
3. **Support** the political messages towards the World Water Forum

### Presentation of the Forum

1. Marseille will host the sixth World Water Forum from 12 to 17 March 2012. The theme selected is "Time for solutions", so as to ensure the transition from the debate on different issues showing the intention to go from debate to action.
2. Similarly to the other Forums, the one of Marseille will focus on four processes:
  - A political process: governments, Parliamentarians and local authorities establish target-objectives and propose solutions to reach them;
  - A thematic process: all water stakeholders develop and facilitate the implementation of the target-objectives to reach the goals defined;
  - A regional process: the world regions and sub-regions (Africa, the Americas, Asia, Europe, etc.) develop their own target-objectives (between 5 and 10) according to the regional specificities;
  - A local and citizen process: this is a new approach in comparison with the

previous Forums. It aims at defining and implementing the target-objectives via citizens' actions and local experiences.

3. On top of having a space to develop their own target-objectives as well as the adequate solutions and to exchange between them within the political process, local governments can also follow-up on the dialogue with Parliamentarians that was initiated during the previous Forums. Local governments also have a role to play within the regional process as they can bring their visions and focuses to the target-objectives defined at the regional level.
4. The Forum will include:
  - Official sessions in which the results of the four preparatory processes will be presented;
  - A Forum for children and youths designed to better involve the future generations;
  - Sessions of exchange and training and cultural events.
5. During the previous Forums, some key issues were not dealt with and are now at the top of priorities. The 6<sup>th</sup> Forum established a framework to enable reflection on these issues. The framework is constituted of 3 strategic orientations, 3 prerequisites for success and 12 priorities of action:

*5.1. The 3 strategic orientations:*

- a) Guarantee everyone's well-being
- b) Contribute to economic development
- c) Maintain the "Blue Planet"

*5.2. The 3 prerequisites for success:*

- a) Good governance
- b) Water financing for all
- c) Access to a favourable framework

*5.3. The 12 priorities of action for water:*

- a) Guarantee both the access to water for all and the right to water
- b) Guarantee access to integrated sanitation systems for all
- c) Convert water into a tool for improved hygiene and health
- d) Protect both populations and economies against the risks linked to water
- e) Contribute to cooperation and peace
- f) Find a balance between the multiple uses of water via the IWRM (Integrated Water Resource Management)
- g) Ensure food security
- h) Link water and energy
- i) Protect and promote ecosystemic services and the "Green Growth"
- j) Improve the quality of hydric resources and of ecosystems
- k) Regulate pressures caused by human activities on water and control their impacts
- l) Meet climate and world changes in a world increasingly urbanized

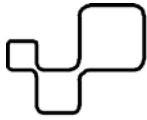
## **Local authorities' participation**

6. The process of participation of local governments in the 6<sup>th</sup> World Water Forum started with a kick-off meeting in Lyon in May 2010. During this conference, the local governments participants designed a roadmap. This document establishes a list of activities to undertake, such as:

- Promoting the Istanbul Water Consensus and extending the number of signatories
- Supporting the Consensus signatories in defining target-objectives and concrete solutions
- Strengthening the dialogue and the ties between the Local Authorities Process and the other political processes

#### **UCLG's role and the mobilization of local governments**

7. United Cities and Local Governments and the World Water Council are working jointly to define a partnership framework that would facilitate both mobilization and participation of local governments in this event.
8. During the previous Forums, UCLG had played an important part in mobilizing and involving its membership. Given the importance of the water issue, it is essential that the Executive Bureau members define how and up to which level will UCLG participate in the event.
9. Beyond the roadmap designed in Lyon in May 2011 by local and regional authorities and beyond the Istanbul Water Consensus, UCLG will need to bring to the World Water Forum in Marseille some political messages, such as:
  - The States and international organizations must guarantee that local and regional authorities have the legal competence, the financial resources, the institutional and technical capacities, via an effective transfer of competences and resources, in order to manage the water and sanitation needs at local and regional level.
  - According to the subsidiarity principle, local governments, in consultation with all stakeholders, must be able to choose between different management models.
  - Public authorities must be able to manage water according to different management models
  - Water must be a right for all, according to the United Nations resolution.



**United Cities and Local Governments  
Cités et Gouvernements Locaux Unis  
Ciudades y Gobiernos Locales Unidos**

**UCLG Executive Bureau**  
11 December 2011  
Florence, Italy

## **Item 6**

✓ For approbation

### **REPORT OF THE FINANCIAL MANAGEMENT COMMITTEE**

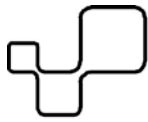
#### **Summary and recommendations**

The Treasurer will orally present the report of the Financial Management Committee on 9 December 2011 to the Executive Bureau.

#### **The Executive Bureau is invited to:**

1. **Take note** of the Treasurer's report and the recommendations of the Financial Management Committee.

**See Item 11 of the World Council**



**United Cities and Local Governments  
Cités et Gouvernements Locaux Unis  
Ciudades y Gobiernos Locales Unidos**

**UCLG Executive Bureau**  
11 December 2011  
Florence, Italy

## **Item 7**

✓ For adoption

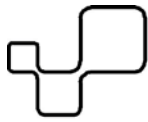
### **REPORT OF THE COMMITTEE ON STATUTORY AFFAIRS**

#### **Summary and recommendations**

The President will orally present the report of the Committee on Statutory Affairs of 9 December to the Executive Bureau.

#### **The Executive Bureau is invited to:**

- 1. Take note** of the President's report;
- 2. Approve** the recommendations of the Committee on Statutory Affairs.



**United Cities and Local Governments  
Cités et Gouvernements Locaux Unis  
Ciudades y Gobiernos Locales Unidos**

**UCLG Executive Bureau**  
11 December 2011  
Florence, Italy

## **Item 8**

✓ For adoption

### **MEMBERSHIP REQUESTS**

This Document will be distributed on the spot